

Financial statements

Yellow Ribbon Fund

Period from 1 January 2020 to 31 March 2021

Fund information

Fund registration number

T04CC1808H

IPC number

IPC000045

Charity registration number

01808

Registered office

980 Upper Changi Road North
Singapore 507708

Main Committee

Cheng Wai Wing Edmund (Chairman)
Keith Tan Keng Soon (Vice-Chairman)
Ng Jiak See (Vice-Chairman)
Matthew Wee Yik Keong (Secretary)
Goh Soo Lim (Treasurer)
Woo Woh Kuan Christopher (Board Member)
Lai Siu Chiu (Board Member)
Lee Kim Shin (Board Member)
Liok Wei Theng Natasha Marie (Board Member)
Lim Zhi Yang (Board Member) ⁽¹⁾
Lin Qinghui Board Member ⁽²⁾
Tan Kian Hoon (Board Member)
Mohamed Fazal bin Abd Hamid (Board Member)
Woo Tsung Yuan, Francis James (Board Member)
Terrence Goh Leng Chuang (Board Member)

⁽¹⁾ Term ended 31 March 2021

⁽²⁾ Appointed 1 April 2021

Bankers

DBS Bank
CIMB Bank
Standard Chartered Bank (Singapore) Limited

Auditor

Foo Kon Tan LLP
Public Accountants and
Chartered Accountants
24 Raffles Place #07-03 Clifford Centre
Singapore 048621

Contents

	Page
Main Committee's statement	1
Independent auditor's report	2
Statement of financial position	5
Statement of financial activities	6
Statement of changes in funds	7
Statement of cash flows	8
Notes to the financial statements	9

Main Committee's statement for the financial period from 1 January 2020 to 31 March 2021

In our opinion,

- (a) the financial statements of the Yellow Ribbon Fund (the "Fund") are drawn up in accordance to the provisions of the Charities Act (Chapter 37) and Financial Reporting Standards in Singapore so as to present fairly the state of affairs of the Fund as at 31 March 2021 and the results, changes in funds and cash flows of the Fund for the period from 1 January 2020 to 31 March 2021; and
- (b) at the date of this statement, there are reasonable grounds to believe that the Fund will be able to pay its debts as and when they fall due.

Change of financial year end date

On 12 September 2020, the Main Committee approved the change of the financial year end of the Fund from 31 December of each calendar year to 31 March of each calendar year and that the next financial period will be from 1 January 2020 to 31 March 2021.

On behalf of the Main Committee



MR CHENG WAI WING EDMUND
Chairman



MR GOH SOO LIM
Treasurer

Dated: 19 August 2021

Independent auditor's report to the member of the Yellow Ribbon Fund

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of the Yellow Ribbon Fund (the "Fund"), which comprise the statement of financial position as at 31 March 2021, and the statement of financial activities, statement of changes in funds and statement of cash flows for the period from 1 January 2020 to 31 March 2021, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Charities Act, Chapter 37 (the "Act") and other relevant regulations (the Charities Act and Regulations) and Singapore Financial Reporting Standards ("FRS") so as to present fairly, in all material aspects, the state of affairs of the Fund as at 31 March 2021 and the activities, changes in funds and cash flows of the Fund for the period from 1 January 2020 to 31 March 2021.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing ("SSA"). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Fund in accordance with the Accounting and Corporate Regulatory Authority ("ACRA") Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

The Main Committee is responsible for the other information. The other information comprises the Main Committee's Statement in page 1. We have not read the full content in the annual report.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information when it becomes available, and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. When we read the Annual Report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance and take appropriate actions in accordance with SSAs.

Independent auditor's report to the member of the Yellow Ribbon Fund (Cont'd)

Responsibilities of Main Committee for the Financial Statements

The Main Committee is responsible for the preparation and fair presentation of the financial statements in accordance with the provisions of the Act and FRS, and for such internal control as the Main Committee determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Main Committee is responsible for assessing the Fund's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Main Committee either intends to liquidate the Fund or to cease operations, or has no realistic alternative but to do so.

The Main Committee's responsibilities include overseeing the Fund's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls.
- Obtain an understanding of internal controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Fund's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Main Committee.

Independent auditor's report to the member of the Yellow Ribbon Fund (Cont'd)

Auditor's Responsibilities for the Audit of the Financial Statements (Cont'd)

- Conclude on the appropriateness of the Main Committee's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Fund's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Fund to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Main Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

In our opinion, the accounting and other records required to be kept by the Fund have been properly kept in accordance with the provision of the Charities Act, Chapter 37 and other relevant regulations.

During the course of our audit, nothing has come to our attention that causes us to believe that during the year:

- (a) the Fund has not used the donation moneys in accordance with its objectives as required under Regulation 11 of the Charities (Institution of a Public Character) Regulation; and
- (b) the fund has not complied with the requirements of Regulation 15 of the Charities (Institution of a Public Character) Regulation.



Foo Kon Tan LLP
Public Accountants and
Chartered Accountants

Singapore, 19 August 2021

Statement of financial position

as at 31 March 2021

	Note	31 March 2021 \$	31 December 2019 \$
ASSETS			
Non-current asset			
Equipment	3	-	-
Other receivables	4	-	9,350
		-	9,350
Current assets			
Other receivables	4	3,911	425,105
Fixed deposits	5	3,000,000	4,521,347
Cash and bank balances	6	3,803,364	1,766,562
		6,807,275	6,713,014
Total assets		6,807,275	6,722,364
FUNDS AND LIABILITIES			
Funds			
<i>Unrestricted Fund:</i>			
General fund		3,912,024	3,235,662
<i>Designated Fund:</i>			
Yellow Ribbon Children Fund		696,834	627,309
<i>Restricted Funds:</i>			
Care and Share Grant		22,037	558,290
Changi Foundation		-	161,549
CIMB STAR Bursary		94,866	342,946
MES STAR Bursary		247,949	165,349
President's Challenge STAR Bursary		48,757	-
SAL STAR Bursary		599,584	620,709
Springer Singapore STAR Bursary		7,089	7,089
STAR Bursary		358,678	313,141
Subhas Anandan STAR Bursary		242,614	251,824
Surbana Jurong STAR Bursary		3,801	13,735
Temasek Cares Bursary		7,619	39,925
Temasek Oscar Fund		2,500	-
VCF Consultancy Grant		18,832	18,832
Yellow Ribbon Fund-Acronis IT Skills Programme		121,336	71,336
Yellow Ribbon Fund-WingTai Holdings Limited			
STAR Bursary		50,400	-
YRF-Mapletree STAR Bursary		42,769	-
YRF-SFCCA STAR Bursary		108,053	-
		1,976,884	2,564,725
Total funds		6,585,742	6,427,696
Current liabilities			
Other payables	7	221,533	294,668
Total funds and liabilities		6,807,275	6,722,364

The annexed notes form an integral part of and should be read in conjunction with these financial statements.

Statement of financial activities

for the financial period from 1 January 2020 to 31 March 2021

		Period from 1 January 2020 to 31 March 2021 \$	Year ended 31 December 2019 \$
	Note		
Income			
Donation income		550,110	521,636
Events income		317,012	1,437,800
Grants and bursaries		1,564,372	1,160,329
Total income	8	2,431,494	3,119,765
Less: General expenditure			
Audit fees		41,730	46,149
Accounting fee		33,000	35,400
Bad debts written off	4	12,466	-
Depreciation	3	-	6,017
Fund raising expenses	10	7,347	212,247
General and miscellaneous expenses		57,406	19,372
Manpower costs	9	523,551	455,761
Other event expenses		6,300	13,974
Transport		1,237	4,426
YBR programme expenses		-	(17,103)
Total general expenditure		683,037	776,243
Operating surplus for the year		1,748,457	2,343,522
Add/(less): Other income/(expenditure)			
Disbursement of funds	12	(1,649,536)	(2,336,330)
Interest income		59,125	44,501
		(1,590,411)	(2,291,829)
Surplus for the year		158,046	51,693
Surplus for the year is attributable as follows:			
Unrestricted Fund:			
- General fund		(577,993)	(490,107)
Designated Fund:			
- Yellow Ribbon Children Fund		69,525	5,000
Restricted Fund:			
- Care and Share Grant		718,102	(203,880)
- Changi Foundation		(161,549)	161,549
- CIMB STAR Bursary		(248,080)	342,946
- MES STAR Bursary		82,600	(21,332)
- President's Challenge STAR Bursary		48,757	-
- SAL STAR Bursary		(21,125)	118,677
- Springer Singapore STAR Bursary		-	-
- STAR Bursary		45,537	55,000
- Subhas Anandan STAR Bursary		(9,210)	70,213
- Surbana Jurong STAR Bursary		(9,934)	(15,431)
- Temasek Cares Bursary		(32,306)	(5,000)
- Temasek Oscar Fund		2,500	-
- VCF Consultancy Grant		-	3,832
- Yellow Ribbon Fund-Acrionis IT Skills Programme		50,000	30,226
- Yellow Ribbon Fund-WingTai Holdings Limited STAR Bursary		50,400	-
- YRF-Mapletree STAR Bursary		42,769	-
- YRF-SFCCA STAR Bursary		108,053	-
		158,046	51,693

The annexed notes form an integral part of and should be read in conjunction with these financial statements.

Statement of changes in funds

for the financial period from 1 January 2020 to 31 March 2021

	At 1 January 2019 \$	Transfers \$	Surplus/ (deficit) for the year \$	At 31 December 2019 \$	Transfers \$	Surplus/ (deficit) for the period \$	At 31 March 2021 \$
<u>Unrestricted fund:</u>							
General Fund	3,773,895	(48,126)	(490,107)	3,235,662	1,254,355	(577,993)	3,912,024
<u>Designated fund:</u>							
Yellow Ribbon Children Fund	622,309	-	5,000	627,309	-	69,525	696,834
<u>Restricted funds:</u>							
Care and Share Grant	714,044	48,126	(203,880)	558,290	(1,254,355)	718,102	22,037
Changi Foundation	-	-	161,549	161,549	-	(161,549)	-
CIMB STAR Bursary	-	-	342,946	342,946	-	(248,080)	94,866
MES STAR Bursary	186,681	-	(21,332)	165,349	-	82,600	247,949
President's Challenge STAR Bursary	-	-	-	-	-	48,757	48,757
SAL STAR Bursary	502,032	-	118,677	620,709	-	(21,125)	599,584
Springer Singapore STAR Bursary	7,089	-	-	7,089	-	-	7,089
STAR Bursary	258,141	-	55,000	313,141	-	45,537	358,678
Subhas Anandan STAR Bursary	181,611	-	70,213	251,824	-	(9,210)	242,614
Surbana Jurong STAR Bursary	29,166	-	(15,431)	13,735	-	(9,934)	3,801
Temasek Cares Bursary	44,925	-	(5,000)	39,925	-	(32,306)	7,619
Temasek Oscar Fund	-	-	-	-	-	2,500	2,500
VCF Consultancy Grant	15,000	-	3,832	18,832	-	-	18,832
YRF-Acronis IT Skills Programme	41,110	-	30,226	71,336	-	50,000	121,336
YRF-WingTai Holdings Ltd STAR Bursary	-	-	-	-	-	50,400	50,400
YRF-Mapletree STAR Bursary	-	-	-	-	-	42,769	42,769
YRF-SFCCA STAR Bursary	-	-	-	-	-	108,053	108,053
	1,979,799	48,126	536,800	2,564,725	(1,254,355)	666,514	1,976,884
	6,376,003	-	51,693	6,427,696	-	158,046	6,585,742

The annexed notes form an integral part of and should be read in conjunction with these financial statements.

Statement of cash flows

for the financial period from 1 January 2020 to 31 March 2021

	Note	Period from 1 January 2020 to 31 March 2021 \$	Year ended 31 December 2019 \$
Cash flows from operating activities			
Surplus for the year		158,046	51,693
Adjustments for:			
Depreciation of equipment	3	-	6,017
Bad debts written-off	4	12,466	-
Interest income		(59,125)	(44,501)
Operating surplus before working capital changes		111,387	13,209
Other receivables		388,715	(119,518)
Prepayments		-	6,954
Other payables		(73,135)	(303,735)
Net cash generated from/(used in) operating activities		426,967	(403,090)
Cash flows from investing activity			
Interest received		88,488	21,482
Net cash generated from investing activity		88,488	21,482
Net increase/(decrease) in cash and bank balances		515,455	(381,608)
Changes in fixed deposits		1,521,347	(3,171,561)
Cash and bank balances at the beginning of period/year		1,766,562	5,319,731
Cash and bank balances at the end of period/year	6	3,803,364	1,766,562

No reconciliation is required as the Fund did not have cash flows from financing activities in the current and previous financial years.

Notes to the financial statements

for the financial period from 1 January 2020 to 31 March 2021

1 General information

The Yellow Ribbon Fund (the "Fund") was established by the Singapore Corporation of Rehabilitative Enterprises ("SCORE") in June 2004 and managed by a Main Committee. The Fund was registered under the Charities Act (Chapter 37) on 9 September 2004.

The Fund has been approved as an Institution of a Public Character ("IPC") under the Charities Act (Chapter 37) up to 31 October 2022, under the preview of the Ministry of Social and Family Development. Its principal place of business is located at 980 Upper Changi Road North, Singapore 507708.

The primary objectives of the Fund are:

- (a) To provide financial support for the provision of rehabilitative and aftercare services to prisoners and inmates before and after their discharge from custody and to assist the provision by others of such services;
- (b) To provide financial support for public awareness programmes aimed at creating awareness in giving second chances to ex-offenders and inspiring community action to support the rehabilitation and reintegration of ex-offenders; and
- (c) To provide financial support for services associated with rehabilitation and reintegration for family members of prisoners and inmates before and after their discharge from custody.

The financial statements for the financial period from 1 January 2020 to 31 March 2021 were authorised for issue by the Main Committee on the date of the Main Committee's Statement.

2(a) Basis of preparation

The financial statements are prepared in accordance with applicable Singapore Financial Reporting Standards ("FRS"), including related Interpretations promulgated by the Accounting Standards Council. The financial statements have been prepared under the historical cost convention, except as disclosed in the accounting policies below.

The financial statements are presented in Singapore dollar which is the Fund's functional currency. All financial information has been presented in Singapore dollar, unless otherwise stated.

The accounting policies set out below have been applied consistently to all periods presented in these financial statements.

Notes to the financial statements for the financial period from 1 January 2020 to 31 March 2021

2(a) Basis of preparation (Cont'd)

Significant accounting estimates and judgements

The preparation of financial statements in conformity with FRS requires the Fund's management to make judgements, estimates and assumptions that affect the reported amounts of assets, liabilities and the disclosure of contingent assets and liabilities at the date of financial statements and the reported amounts of income and expenditures during the financial period. Although these estimates are based on Main Committee's best knowledge of current events and actions, actual result may differ from those estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.

There are no critical accounting estimates and assumptions used and areas involving a high degree of judgement.

2(b) Adoption of new and amended standards and interpretations

On 1 January 2020, the Fund adopted the following FRS, FRS interpretations ("INT FRS") and amendments to FRS, effective for the current financial period that are effective for the current financial period that are relevant to them. The adoption of these new and revised FRS pronouncements did not result in significant changes to Fund's accounting policies and has no material effect on the amounts or disclosures reported for the current or prior reporting periods.

Reference	Description	Effective date (Annual periods beginning on or after)
FRS 1 and FRS 8	<i>Amendments to FRS 1 and FRS 8: Definition of Material</i>	1 January 2020
	<i>Revised Conceptual Framework for Financial Reporting</i>	1 January 2020

Amendments to FRS 1 and FRS 8: Definition of Material

The amendments include clarifications to the definition of 'material' and the related guidance:

- the threshold of "could influence" has been replaced with "could reasonably be expected to influence";
- the term of 'obscuring information' has been included in the definition of 'material' to incorporate the existing concept in FRS 1 and examples have been provided of circumstances that may result in information being obscured; and
- the scope of 'users' has been clarified to mean the primary users of general purpose financial statements and their characteristics have been defined.

The amendments are to be applied prospectively and are effective for annual periods beginning on or after 1 January 2020.

There is no material impact to the Fund's financial statements on initial application.

Notes to the financial statements for the financial period from 1 January 2020 to 31 March 2021**2(b) Adoption of new and amended standards and interpretations (Cont'd)**Revised Conceptual Framework for Financial Reporting

The purpose of the Conceptual Framework is to assist in developing financial reporting standards. The Conceptual Framework is not a standard itself and none of the concepts contained therein override the requirements in any standard. The main changes to the Conceptual Framework's principles have implications for how and when assets and liabilities are recognised and derecognised in the financial statements. These revisions affect those entities which had developed their accounting policies based on the Conceptual Framework in the absence of specific FRS requirements. In such cases, the entities shall review those policies and apply the new guidance retrospective for annual periods beginning on or after 1 January 2020.

Some FRS, their accompanying documents and FRS practice statements contain references to, or quotations from the Conceptual Framework. The Amendments to References to the Conceptual Framework in FRS, issued together with the revised Conceptual Framework, sets out updates to FRS, their accompanying documents and FRS practice statements to reflect the issue of the revised Conceptual Framework. These amendments are effective for annual periods beginning on or after 1 January 2020.

There is no material impact to the Fund's financial statements on initial application.

2(c) Standards issued but not yet effective

The new or amended FRSs issued but are not yet effective do not have significant financial effects on the Company's financial statements.

2(d) Summary of significant accounting policies**Equipment**

All items of equipment are initially recorded at cost. Subsequent to recognition, equipment are measured at cost less accumulated depreciation and accumulated impairment losses, if any.

The cost of equipment includes its purchase price and any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by the Fund's management.

Depreciation is calculated using the straight-line method to allocate depreciable amounts over their estimated useful lives. The estimated useful lives are as follows:

Computer and software licences: 3 years

The carrying values of equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

The residual value, useful lives and depreciation method are reviewed and adjusted as appropriate at the reporting date.

An item of equipment is de-recognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on de-recognition of the asset is included in statement of financial activities in the year the asset is de-recognised.

Notes to the financial statements for the financial period from 1 January 2020 to 31 March 2021**2(d) Summary of significant accounting policies (Cont'd)****Financial instruments**

Financial instruments carried on the statement of financial position include financial assets and financial liabilities. The particular recognition methods adopted are disclosed in the individual policy statements associated with each item. These are recognised on the Fund's statement of financial position when the Fund become a party to the contractual provisions of the instrument. Disclosures of the Fund's financial risk management objectives and policies are provided in Note 14.

Financial assetsInitial recognition and measurement

Financial assets are classified, at initial recognition, and subsequently measured at amortised cost, fair value through other comprehensive income ("FVOCI"), and fair value through profit or loss ("FVTPL").

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Fund's business model for managing them. With the exception of trade receivables that do not contain a significant financing component or for which the Fund has applied the practical expedient, the Fund initially measures a financial asset at its fair value plus, in the case of financial asset not at fair value through profit or loss, transaction costs. Trade receivables are measured at the amount of consideration to which the Fund expect to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third party if the trade receivables do not contain a significant financing component at initial recognition.

In order for a financial asset to be classified and measured at amortised cost or FVOCI, it needs to give rise to cash flows that are "solely payments of principal and interest" ("SPPI") on the principal amount outstanding. This assessment is referred to as the SPPI test and is performed at an instrument level.

The Fund's business model for managing financial assets refer to how it manages its financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or both.

Subsequent measurement

For purposes of subsequent measurement, financial assets are classified in four categories:

- Financial assets at amortised cost (debt instruments);
- Financial assets at FVOCI with recycling of cumulative gains and losses (debt instruments);
- Financial assets designated at FVOCI with no recycling of cumulative gains and losses upon derecognition (equity instruments); or
- Financial assets at FVTPL

The Fund does not hold any financial assets at FVOCI or financial assets at FVTPL.

Subsequent measurement of debt instruments depends on the Fund's business model with the objective to hold financial assets in order to collect contractual cash flows and the contractual cash terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal and interest on the principal amount outstanding the asset.

Financial assets that are held for the collection of contractual cash flows where those cash flows represent SPPI are measured at amortised cost. Financial assets are measured at amortised cost using the effective interest method, less impairment. Gains and losses are recognised in the statement of financial activities when the assets are derecognised or impaired, and through amortisation process.

Financial assets and financial liabilities are offset and the net amount presented on the statement of financial position when, and only when, the Fund currently has a legally enforceable right to set off the recognised amounts and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Notes to the financial statements for the financial period from 1 January 2020 to 31 March 2021

2(d) Summary of significant accounting policies (Cont'd)

Financial assets (Cont'd)

Subsequent measurement (Cont'd)

The Fund's financial assets at amortised cost comprise other receivables, fixed deposits and cash and bank balances.

Impairment of financial assets

For other receivables, the Fund's management measures the loss allowance at an amount equal to lifetime ECLs. Therefore, the Fund does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at the end of each reporting period. The Fund has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

The Fund's management considers a financial asset to be in default when internal or external information indicates that the Fund is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Fund.

At the end of each reporting period, the Fund assess whether financial assets carried at amortised cost are credit impaired. A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Evidence that a financial asset is credit-impaired includes the following observable data:

- significant financial difficulty of the borrower or issuer;
- a breach of contract such as a default or being more than 90 days past due;
- the restructuring of a loan or advance by the Fund on terms that the Fund would not consider otherwise;
- it is probable that the borrower will enter bankruptcy or other financial reorganisation; or
- the disappearance of an active market for a security because of financial difficulties.

Loss allowances for financial assets measured at amortised cost are deducted from the gross carrying amount of these assets. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

Financial liabilities

Initial recognition and measurement

The Fund's management determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognised initially at fair value plus in the case of financial liabilities not at FVTPL, directly attributable transaction costs.

Subsequent measurement

After initial recognition, financial liabilities that are not carried at FVTPL are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised in the statement of financial activities when the liabilities are derecognised, and through the amortisation process.

Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognised in the statement of financial activities.

Notes to the financial statements for the financial period from 1 January 2020 to 31 March 2021

2(d) Summary of significant accounting policies (Cont'd)

Cash and cash equivalents

Cash and cash equivalents comprise cash balances and fixed deposits.

Employee benefits

Defined contribution plans

The Fund makes contributions to the Central Provident Fund scheme in Singapore, a defined contribution pension scheme. Contributions to defined contribution pension schemes are recognised as an expense in the period in which the related service is performed.

Key management personnel

Key management personnel are those persons having the authority and responsibility for planning, directing and controlling the activities of the entity. A key executive officer is considered key management personnel.

Related parties

A related party is defined as follows:

- (a) A person or a close member of that person's family is related to the Fund if that person:
 - (i) has control or joint control over the Fund;
 - (ii) has significant influence over the Fund; or
 - (iii) is a member of the key management personnel of the Fund.
- (b) An entity is related to the Fund if any of the following conditions applies:
 - (i) the entity and the Fund are members of the same group;
 - (ii) one entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member);
 - (iii) both entities are joint ventures of the same third party;
 - (iv) one entity is a joint venture of a third entity and the other entity is an associate of the third entity;
 - (v) the entity is a post-employment benefit plan for the benefit of employees of either the Association or an entity related to the Fund. If the Fund is itself such a plan, the sponsoring employers are also related to the Association;
 - (vi) the entity is controlled or jointly controlled by a person identified in (a);
 - (vii) a person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity; or
 - (viii) the entity, or any member of a group of which it is a part, provides key management personnel services to the reporting entity or to the parent of the reporting entity.

Incoming resources

Incoming resources are measured based on the consideration to which the Fund expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties.

Incoming resources are when the Fund satisfies a performance obligation by transferring a promised good or service to the customer, which is when the customer obtains control of the good or service. A performance obligation may be satisfied at a point in time or over time. The amount of revenue recognised is the amount allocated to the satisfied performance obligation.

- (a) Donations (cash or in kind) and grants and bursary
Donation income and grants and bursary are recognised at the timing of receipt of donation whether in cash or in asset (in-kind).
- (b) Events income
Income from events is recognised at the timing of receipt of event income.

Notes to the financial statements for the financial period from 1 January 2020 to 31 March 2021

2(d) Summary of significant accounting policies (Cont'd)

Incoming resources (Cont'd)

- (c) Interest income
Interest income is recognised on a time-proportion basis using the effective interest method.

Government grants

Government grants are recognised when there is reasonable assurance that the grant will be received and all attaching conditions will be complied with. Government grants shall be recognised in the statement of financial activities on a systematic basis over the periods in which the entity recognises as expenses the related costs for which the grants are intended to compensate. Grants related to income may be presented as a credit in statement of financial activities, either separately or under a general heading such as "Other income". Alternatively, they are deducted in reporting that related expenses.

Functional currency

Functional and presentation currency

Items included in the financial statements of the Fund are measured using the currency of the primary economic environment in which the entity operates ("functional currency"). The financial statements of the Fund are presented in Singapore dollar, which is also the functional currency of the Fund.

Conversion of foreign currencies

Transactions and balances

Transactions in a currency other than the functional currency ("foreign currency") are translated into the functional currency using the exchange rates at the dates of the transactions. Currency translation differences from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at the closing rates at the end of the reporting period are recognised in statement of financial activities.

Non-monetary items measured at fair values in foreign currencies are translated using the exchange rates at the date when the fair values are determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rate at the date of the translations.

3 Equipment

Computer and software licence

Cost

At 1 January 2019, 31 December 2019 and 31 March 2021	54,143
--	---------------

Accumulated depreciation

At 1 January 2019	48,126
Depreciation for the year	6,017
At 31 December 2019 and 31 March 2021	54,143

Carrying amount

At 31 December 2019 and 31 March 2021	-
--	----------

Notes to the financial statements for the financial period from 1 January 2020 to 31 March 2021

4 Other receivables

	31 March 2021 \$	31 December 2019 \$
Non-current:		
- Other receivables	-	9,350
Current:		
- Amounts due from Yellow Ribbon Singapore ("YRSG") (non-trade)	-	348,715
- Interest receivable	3,911	33,274
- Other receivables	-	43,116
	3,911	425,105
	3,911	434,455

Amounts due from YRSG and other receivables are non-trade in nature, unsecured, non-interest bearing, repayable on demand and are to be settled in cash.

In the current financial period, the Main Committee approved the forgiveness of certain balances due from beneficiaries of the Fund. Accordingly, other receivable balances of \$12,466 were written-off to the statement of financial activities.

Other receivables are denominated in Singapore Dollar.

5 Fixed deposits

	31 March 2021 \$	31 December 2019 \$
Fixed deposits	3,000,000	4,521,347

Fixed deposits mature within six months to one year from the date of placement and bear interest at rates ranging from 0.24% to 1.9% (2019 - 0.7% to 2.00%) per annum. Fixed deposits are denominated in Singapore Dollar.

6 Cash and bank balances

	31 March 2021 \$	31 December 2019 \$
Cash on hand	150	150
Cash at banks	3,803,214	1,766,412
	3,803,364	1,766,562

Cash at banks and on hand are denominated in Singapore Dollar.

Notes to the financial statements for the financial period from 1 January 2020 to 31 March 2021

7 Other payables

	31 March 2021 \$	31 December 2019 \$
Amounts due to YRSG	75,541	149,558
Other payables	70,387	57,511
Accruals	75,605	87,599
	221,533	294,668

Other payables are non-trade in nature, unsecured, non-interest bearing, normally settled within 90 days or on demand and are to be settled in cash.

Other payables are denominated in Singapore Dollar.

8 Income

	Period from 1 January 2020 to 31 March 2021 \$	Year ended 31 December 2019 \$
General Fund:		
General donations	550,110	521,636
Events income	317,012	1,437,800
Total income for general fund	867,122	1,959,436
Grants and bursary income:		
Designated fund:		
- Yellow Ribbon Children Fund	69,525	5,000
Total income for designated fund	69,525	5,000
Restricted fund:		
- Care and Share Grant	870,000	-
- Changi Foundation	93,200	250,900
- CIMB STAR Bursary	-	450,000
- ISCOS Fairy Godparent Programme	-	103,900
- MES STAR Bursary	100,000	-
- President's Challenge STAR Bursary	66,150	-
- SAL STAR Bursary	52,861	136,016
- STAR Bursary	45,537	55,000
- Subhas Anandan STAR Bursary	-	90,681
- Temasek Oscar Fund	2,500	-
- VCF Consultancy Grant	-	18,832
- Yellow Ribbon Fund-Acronis IT Skills Programme	50,000	50,000
- Yellow Ribbon Fund-WingTai Holdings Limited STAR Bursary	50,400	-
- YRF-Mapletree STAR Bursary	44,199	-
- YRF-SFCCA STAR Bursary	120,000	-
Total income for restricted fund	1,494,847	1,155,329
Total grants and bursary income	1,564,372	1,160,329
Total income	2,431,494	3,119,765
Represented by:		
Tax-deductible donations	1,102,620	2,513,380
Non tax-deductible donations	1,328,874	606,385
	2,431,494	3,119,765

Notes to the financial statements for the financial period from 1 January 2020 to 31 March 2021

9 Manpower costs

	Period from 1 January 2020 to 31 March 2021 \$	Year ended 31 December 2019 \$
Salaries and related costs	531,922	431,548
Employer's contributions to Central Provident Fund	76,026	72,742
	607,948	504,290
<u>Funded by:</u>		
General Fund	523,551	455,761
Restricted Fund - Care and Share Grant	84,397	48,529
	607,948	504,290

10 Fund raising expenses

	Period from 1 January 2020 to 31 March 2021 \$	Year ended 31 December 2019 \$
Gala Dinner Expenses	-	203,024
Dining Behind Bars Expenses	-	9,223
Online Auction Expenses	3,447	-
Virtual Musical Expenses	3,900	-
	7,347	212,247

Total expenses incurred on public fund-raising appeals in the financial year did not exceed 30% of the total donations collected through the public appeals in the same year. The Fund had complied with the requirements on the 30/70 fund-raising rule set out in Regulation 15 of Charities (Institutions of a Public Character) Regulations.

11 Disbursement of funds

This represents funding to various agencies for children programmes, reintegration programmes for ex-offenders and family support programmes for inmates.

Notes to the financial statements for the financial period from 1 January 2020 to 31 March 2021

12 Fund account transactions

		Donation income \$	Events income \$	Grants and bursaries \$	Total income \$	General expenditure \$	Operating surplus \$	Disbursement of funds \$	Interest income \$	Surplus/ (deficit) for the period \$
31 March 2021:										
<i>Unrestricted</i>										
<i>Fund:</i>										
General Fund	(i)	550,110	317,012	-	867,122	(683,037)	184,085	(821,203)	59,125	(577,993)
<i>Designated</i>										
<i>Fund:</i>										
Yellow Ribbon Children Fund	(ii)	-	-	69,525	69,525	-	69,525	-	-	69,525
<i>Restricted</i>										
<i>Funds:</i>										
Care and Share Grant	(iii)	-	-	870,000	870,000	-	870,000	(151,898)	-	718,102
Changi Foundation	(iv)	-	-	93,200	93,200	-	93,200	(254,749)	-	(161,549)
CIMB STAR Bursary	(v)	-	-	-	-	-	-	(248,080)	-	(248,080)
ISCOS Fairy Godparent Programme	(vi)	-	-	-	-	-	-	-	-	-
MES STAR Bursary	(vii)	-	-	100,000	100,000	-	100,000	(17,400)	-	82,600
President's Challenge STAR Bursary	(viii)	-	-	66,150	66,150	-	66,150	(17,393)	-	48,757
SAL STAR Bursary	(ix)	-	-	52,861	52,861	-	52,861	(73,986)	-	(21,125)
Springer Singapore STAR Bursary	(x)	-	-	-	-	-	-	-	-	-
STAR Bursary Subhas	(xi)	-	-	45,537	45,537	-	45,537	-	-	45,537
Anandan STAR Bursary	(xii)	-	-	-	-	-	-	(9,210)	-	(9,210)
Surbana Jurong STAR Bursary	(xiii)	-	-	-	-	-	-	(9,934)	-	(9,934)
Temasek Cares Bursary	(xiv)	-	-	-	-	-	-	(32,306)	-	(32,306)
Temasek Oscar Fund	(xv)	-	-	2,500	2,500	-	2,500	-	-	2,500
VCF Consultancy Grant	(xvi)	-	-	-	-	-	-	-	-	-
YRF-Acronis IT Skills Programme	(xvii)	-	-	50,000	50,000	-	50,000	-	-	50,000
YRF-WingTai Holdings Ltd STAR Bursary	(xviii)	-	-	50,400	50,400	-	50,400	-	-	50,400
YRF-Mapletree STAR Bursary	(xix)	-	-	44,199	44,199	-	44,199	(1,430)	-	42,769
YRF-SFCCA STAR Bursary	(xx)	-	-	120,000	120,000	-	120,000	(11,947)	-	108,053
		-	-	1,494,847	1,494,847	-	1,494,847	(828,333)	-	666,514
Total Funds		550,110	317,012	1,564,372	2,431,494	(683,037)	1,748,457	(1,649,536)	59,125	158,046

Notes to the financial statements for the financial period from 1 January 2020 to 31 March 2021

12 Fund account transactions (Cont'd)

		Donation income \$	Events income \$	Grants and bursaries \$	Total income \$	General expenditure \$	Operating surplus \$	Disbursement of funds \$	Interest income \$	Surplus/ (deficit) for the year \$
31 December 2019:										
<i>Unrestricted</i>										
<i>Fund:</i>										
General Fund	(i)	521,636	1,437,800	-	1,959,436	(776,243)	1,183,193	(1,717,801)	44,501	(490,107)
<i>Designated</i>										
<i>Fund:</i>										
Yellow Ribbon Children Fund	(ii)	-	-	5,000	5,000	-	5,000	-	-	5,000
<i>Restricted</i>										
<i>Funds:</i>										
Care and Share Grant	(iii)	-	-	-	-	-	-	(203,880)	-	(203,880)
Changi Foundation	(iv)	-	-	250,900	250,900	-	250,900	(89,351)	-	161,549
CIMB STAR Bursary	(v)	-	-	450,000	450,000	-	450,000	(107,054)	-	342,946
ISCOS Fairy Godparent Programme	(vi)	-	-	103,900	103,900	-	103,900	(103,900)	-	-
MES STAR Bursary	(vii)	-	-	-	-	-	-	(21,332)	-	(21,332)
President's Challenge STAR Bursary	(viii)	-	-	-	-	-	-	-	-	-
SAL STAR Bursary	(ix)	-	-	136,016	136,016	-	136,016	(17,339)	-	118,677
Springer Singapore STAR Bursary	(x)	-	-	-	-	-	-	-	-	-
STAR Bursary	(xi)	-	-	55,000	55,000	-	55,000	-	-	55,000
Subhas Anandan STAR Bursary	(xii)	-	-	90,681	90,681	-	90,681	(20,468)	-	70,213
Surbana Jurong STAR Bursary	(xiii)	-	-	-	-	-	-	(15,431)	-	(15,431)
Temasek Cares Bursary	(xiv)	-	-	-	-	-	-	(5,000)	-	(5,000)
Temasek Oscar Fund	(xv)	-	-	-	-	-	-	-	-	-
VCF Consultancy Grant	(xvi)	-	-	18,832	18,832	-	18,832	(15,000)	-	3,832
YRF-Acronis IT Skills Programme	(xvii)	-	-	50,000	50,000	-	50,000	(19,774)	-	30,226
YRF-WingTai Holdings Ltd STAR Bursary	(xviii)	-	-	-	-	-	-	-	-	-
YRF-Mapletree STAR Bursary	(xix)	-	-	-	-	-	-	-	-	-
YRF-SFCCA STAR Bursary	(xx)	-	-	-	-	-	-	-	-	-
Total Funds		521,636	1,437,800	1,155,329	3,119,765	(776,243)	2,343,522	(618,529)	44,501	536,800
				1,160,329	3,119,765			(2,336,330)		51,693

12 Fund account transactions (Cont'd)**(i) General fund**

The general fund represents accumulated surpluses and is for the purpose of meeting operating expenses incurred by the Fund.

(ii) Yellow Ribbon Children Fund

The Yellow Ribbon Children Fund is to provide financial support for family and children programmes and services.

(iii) Care and Share Grant

This fund was set up with the following objectives:

- (a) To bring the nation together to show care and concern for the less fortunate;
- (b) To recognise the contributions made by Volunteer Welfare Organisations ("VWOs") over the years; and
- (c) To invest in building capability in the social service sector to meet future needs beyond 2015.

The Ministry of Social and Family Development ("MSF") agreed to provide the Fund a grant of up to S\$2,900,000 ("the Grant") which shall be computed on the basis that MSF will disburse a dollar and twenty-five cents for every eligible donation dollar for the first S\$1,000,000 that YRF raises, a dollar for every eligible donation dollar for the subsequent S\$1,000,000 that YRF raises, and sixty-five cents for every eligible donation dollar for the next subsequent S\$1,000,000 that YRF raises between 1 December 2013 and 31 March 2016 ("the matching period").

(iv) Changi Foundation

Changi Foundation is to provide grants to the Recipients for the purpose of the Yellow Brick Road Programme, whereby its target to provide on academic and emotional support to children and youths during their parents' incarceration, as well as case management support to the caregivers.

(v) CIMB STAR Bursary

The CIMB Star bursary aims to provide 3 key initiatives that are, inmates release packs for newly released inmates; education support for YRF STAR Bursary Programme; and "Back to School" packs for children with incarcerated parents, respectively.

(vi) ISCOS Fairy Godparent Programme ("YISCOSFGP")

The Yellow Ribbon YISCOSFGP fund is to provide children of ex-offenders better family support and a conducive home study environment.

(vii) MES STAR Bursary

Mini Environment Service (MES) STAR Bursary Fund aims to support financially needy ex-offenders seeking vocational and skills training. This helps ex-offenders by training them for jobs so that they have a purpose in life, earn a living for themselves and their families, and regain their self-respect.

12 Fund account transactions (Cont'd)**(viii) President's Challenge STAR Bursary**

President's Challenge STAR Bursary is to support tertiary education of ex-offenders and cover the cost of the case managers who will be supporting ex-offenders in their reintegration journey.

(ix) SAL STAR Bursary

SAL Skills Training Assistance to Restart (STAR) Bursary Fund aims to support financially needy ex-offenders seeking vocational and skills training. This helps ex-offenders by training them for jobs so that they have a purpose in life, earn a living for themselves and their families, and regain their self-respect.

The SAL STAR Bursary covers up to 100% of recipients' course fees and is part of a larger STAR Bursary which has supported financially needy ex-offenders seeking vocational and skills training since 2010.

(x) Springer Singapore STAR Bursary

This fund aims to provide ex-offenders the financial support they need to obtain vocational and skills training, so that they have a purpose in life, earn a living for themselves and their families and regain their self-respect.

(xi) STAR Bursary (YSB)

The Yellow Ribbon YSB fund is to provide financial support for ex-offenders in a form of paying their course fee or giving them living allowance.

(xii) Subhas Anandan STAR Bursary

This fund aims to help in the rehabilitation and reintegration of ex-offenders.

(xiii) Surbana Jurong STAR Bursary

This fund aims to provide ex-offenders the financial support they need to obtain vocational and skills training, so that they have a purpose in life, earn a living for themselves and their families and regain their self-respect.

(xiv) Temasek Cares Bursary

This fund aims to provide financial support to enable the ex-offenders to pursue training and education, helping them to gain skills for employment and self-sufficiency. Vocational training, skills upgrading and further education improve their employability and reintegration into society.

(xv) Temasek Oscar Fund

Temasek Oscar Fund covers the academic support provided to the children of the Yellow Brick Road Programme.

Notes to the financial statements for the financial period from 1 January 2020 to 31 March 2021

12 Fund account transactions (Cont'd)

(xvi) VCF Consultancy Grant

VCF Consultancy Grant provides co-funding for the engagement of external consultants for governance and management consultancy projects. The grant covers consultancy projects by external consultants to improve key governance and management areas, for example, conducting a review on policies covering regulatory compliance, internal controls and governance best practices.

(xvii) Yellow Ribbon Fund - Acronis IT Skills Programme

Yellow Ribbon Fund-Acronis IT Skills Programme is to provide for the IT educational programs in the forms of both cash and services donations in the amount of not less than SGD 1 million over the course of 10 years.

(xviii) Yellow Ribbon Fund - WingTai Holdings Limited STAR Bursary

Yellow Ribbon Fund - WingTai Holdings Limited STAR Bursary is to provide financial support for ex-offenders who are keen to study diploma courses in public institutions.

(xix) YRF - Mapletree STAR Bursary

YRF - Mapletree STAR Bursary is to provide financial support for ex-offenders who are keen to study degree courses in both public and private institutions.

(xx) YRF - SFCCA STAR Bursary

Yellow Ribbon Fund - Singapore Federation of Chinese Clan Associations (YRF - SFCCA) STAR Bursary is to provides financial support for inmates to pursue tertiary education. The fund will continue to provide financial support to the inmates after their release from Prisons.

13 Significant related party transactions

In addition to the related party information disclosed elsewhere in the financial statements, the following are significant related party transactions entered into by the Fund with related parties at agreed rates:

	31 March 2021 \$	31 December 2019 \$
<u>With Committee members</u>		
Donations received	11,000	43,665
Events income	20,250	104,700
<u>With related parties</u>		
Donations received	81,400	77,275
Staff costs	594,466	504,290

As at the balance sheet date, there are 8 employees (2019 - 7 employees) who are seconded to the Fund by YRSG. Related party transactions are based on terms agreed between the parties.

During the year, no loans were given to any employee, Main Committee's member or any other parties.

Notes to the financial statements for the financial period from 1 January 2020 to 31 March 2021

13 Significant related party transactions (Cont'd)

The Fund did not have any transaction with key management personnel and the annual remuneration (comprising basic salary, bonuses, allowances and employer's contributions to Central Provident Fund) of the three highest paid staff classified by remuneration bands are as follows:

	31 March 2021 No. of staff	31 December 2019 No. of staff
Annual remuneration		
- S\$50,001 to S\$100,000	3	4
- more than S\$100,000	2	1

14 Financial risk management objectives and policies

The Fund's activities expose it to a variety of financial risks from its operation. The key financial risks include credit risk, interest rate risk and liquidity risk.

The Main Committee reviews and agrees policies and procedures for the management of these risks, which are executed by the management team. It is and has been throughout the current and previous financial year, the Fund's policy that no trading in derivatives for speculative purposes shall be undertaken.

The following sections provide details regarding the Fund's exposure to the above-mentioned financial risks and the objectives, policies and processes for the management of these risks.

There has been no change to the Fund's exposure to these financial risks or the manner in which it manages and measures the risks.

Credit risk

Credit risk refers to the risk that counterparties may default on their contractual obligations resulting in financial loss to the Fund.

The Fund's exposure to credit risk arises primarily from other receivables.

At the reporting date, the Fund does not have significant credit risk exposure from other receivables.

The Fund's major classes of financial assets are other receivables, fixed deposits and cash and bank balances. Cash and fixed deposits are placed with financial institutions which are regulated and have good credit ratings. Further details of credit risks on other receivables are disclosed in Note 4.

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of the Fund's financial instruments will fluctuate because of changes in market interest rate.

At the reporting date, the Fund is not exposed to interest rate risk as its fixed deposits are at fixed rates.

Notes to the financial statements for the financial period from 1 January 2020 to 31 March 2021

14 Financial risk management objectives and policies (Cont'd)

Liquidity risk

Liquidity or funding risk is the risk that the Fund will encounter difficulty in raising funds to meet commitments associated with financial instruments that are settled by delivering cash or another financial asset. Liquidity risk may result from an inability to sell a financial asset quickly at close to its fair value.

The Fund maintains sufficient level of cash and cash equivalents to finance the Fund's operations and mitigate the effects of fluctuation in cash flows.

The table below analyses the maturity profile of the Fund's financial liabilities based on contractual undiscounted cash flows.

	Carrying amount \$	Contractual cash flows \$	Less than 1 year \$	More than 1 year \$
At 31 March 2021				
Other payables (Note 7)	221,533	221,533	221,533	-
At 31 December 2019				
Other payables (Note 7)	294,668	294,668	294,668	-

15 Fair value measurement

Definition of fair value

FRSs define fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

The notional amounts of financial assets and liabilities with a maturity of less than one year (including other receivables, cash and cash equivalents, trade and other payables) approximate their fair values because of the short period to maturity.

16 Financial instruments by category

At the reporting date, the aggregate carrying amounts of loans and receivables and financial liabilities at amortised cost were as follows:

	31 March 2021 \$	31 December 2019 \$
Financial assets measured at amortised cost		
Other receivables (Note 4)	3,911	434,455
Fixed deposits (Note 5)	3,000,000	4,521,347
Cash and bank balances (Note 6)	3,803,364	1,766,562
Total financial assets measured at amortised cost	6,807,275	6,722,364
Financial liabilities measured at amortised cost		
Other payables (Note 7)	221,533	294,668

Notes to the financial statements for the financial period from 1 January 2020 to 31 March 2021

17 Conflict of interest

Members of the Main Committee are required to disclose any interest that they may have, whether directly or indirectly, that Fund may enter into or in any organisations that the Fund has dealings with or is considering dealing with; and any personal interest accruing to him as one of the Fund's supplier, user of services or beneficiary. Should there be any potential conflict of interest, the affected Main Committee members may not vote on the issue that was the subject matter of the disclosure. Detailed minutes will be taken on the disclosure as well as the basis for arriving at the final decision in relation to the issue at stake.

18 Fund management policy

The objectives of the Main Committee when managing funds are:

- (a) to safeguard the Fund's ability to continue as going concerns; and
- (b) to provide capital for the purpose of promoting the economic, social, cultural, physical and intellectual advancement of the Eurasian community in Singapore.

The Main Committee actively and regularly reviews and manages its funds structure to ensure optimal capital structure, taking into consideration the future requirements, prevailing and projected profitability, projected operating cash flows and projected capital expenditures.

The Main Committee monitors funds using the annual-operating-expenditure-to-total-funds ratio.

	31 March 2021 \$	31 December 2019 \$
Total operating expenditure excluding depreciation expense (A)	683,037	782,260
Total funds (B)	6,585,742	6,427,696
Annual-operating-expenditure-to-total-funds ratio (times) (A)/(B)	10%	12%

The Fund is not subject to externally imposed capital requirements. There were no changes in the Association's approach to capital management during the period.

19 Reserve position and policy

The primary objective of the Fund's reserves management policy is to provide financial stability and the means to support its ongoing programmes and develop its principal activities.

The Main Committee periodically reviews the amount of reserves that are required to ensure that they are adequate to fulfil the fund's continuing obligations.

The Fund is not subject to externally imposed capital requirements. There were no changes to the Fund's approach to reserves management during the period.

20 Comparative figures

The current financial period's figures for the statement of financial activities, statement of cash flows and related notes presented are for the period from 1 January 2020 to 31 March 2021 due to changes of the financial year ended and are not comparable with prior year's figures which are prepared for 12 months ended 31 December 2019.